

	<b>Employees/ Redundancies</b>	<b>FTE - occupied</b>	<b>Actual cost</b>	<b>Multiplier 1.5</b>	<b>Multiplier 1</b>
<b>2011/12</b>	32	28.25	£ 1,043,508	£ 941,744	£ 839,980
<b>2012/13</b>	29	24.37	£ 514,213	£ 429,413	£ 344,612
<b>2013/14</b>	16	9.92	£ 251,150	£ 206,451	£ 161,752
<b>2014/15 #</b>	9	6.80	£ 305,634	£ 262,469	£ 219,304
	86	69.34	£ 2,114,505	£ 1,840,077	£ 1,565,648

# includes 31/03/15 redundancies only